

### ISOCARP INSTITUTE CENTRE FOR URBAN EXCELLENCE

### **ANNUAL REPORT**

2019-2020



### Prepared by:

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### **Content Foreword**

In 2016 the Stichting (Foundation) ISOCARP Institute, Centre for Urban Excellence, was founded under Dutch Law to expand and support the activities of ISOCARP, the International Society of City and Regional Planners. After intensive preparations, the ISOCARP Institute started its activities and projects in March 2018.

This Annual Report covers the second active year of the ISOCARP Institute from July 2019 to June 2020, and includes an outlook into the second half of 2020, as some projects started early 2020.

The ISOCARP Institute exclusively operates as the project office of the ISOCARP Society and focuses on knowledge dissemination (Research), workshops (Practice) and capacity building (Academy).

In 2019-2020, the ISOCARP Institute conducted successful and profitable Urban Planning Advisory Teams (UPAT) activities in Qingdao and Nanjing participated in several worldwide networking events, in cooperation with UNICEF successfully promoted the process of child-friendly urbanisation and started a capacity-building program for Indonesia/Asia-Pacific.

Furthermore, the EU Horizon 2020-funded project Positive City Exchange was further developed and the new VARCITIES research project proposal was successful and will start in September 2020.

This report covers the overall objective and setup of ISOCARP Institute, as well as the key outcomes and activities, and the strategic outlook towards the following years – focusing on setting up important structures, expanding our network and building a solid project pipeline.



The ISOCARP Institute is initiated as a To accomplish our mission, ISOCARP Instiworld class knowledge bank and think tank tute has been structured in three main pilfor planning excellence which empowers individuals, organisations and institutions and Institute Practice, representing the to achieve better human settlements. We aim to bring together global planning experts and institutions to facilitate broader research communication and dissemination, as well as conducting professional educational programmes. Consequently, our mission is to enrich the knowledge base and developing the capacity of individuals, organisations and institutions partaking in shaping and developing human settlements. We strive to bridge the gap between planning theory and practice while contributing to knowledge generation and dissemination, fostering sustainability and effective functioning of human settlements.

The Institute's prime objectives are strengthening cross-border collaboration globally, upholding professional excellence in planning, advancing sustainable planning, increasing awareness of major development trends and promoting best practices, all while serving as a "Urban Think Tank" facilitating the generation and dissemination of knowledge for better cities.

The ISOCARP Institute started in January 2016, with the publication of its Statutes and registration as a Dutch Foundation to the Netherlands chamber of Commerce Register, after internal discussions and thought process within ISOCARP starting 2007 during our World Congress in Antwerp. The central idea was at that time - and is still valid today - how can we, as global society of urban professionals, capitalise and further develop the knowledge of our members, share their knowledge and improve the urban planning profession by all means - by involving the members and benefiting to the Society. In 2018, the Institute activities were officially launched with the setup of the Institute location and staff members.

lars: Institute Academy, Institute Research three domains of activities at the Institute.

As academic branch of the ISOCARP Institute, the Institute Academy is intended to capitalise and disseminate the urban knowledge of ISOCARP and upgrade the capacities of urban stakeholders by initiating and managing different programmes related to training and capacity-building, education and professional experience. Those programmes are proposed to uplift qualification of urban stakeholders or other persons involved in urban actions.

ISOCARP Institute Research intends to distil and further capitalise the urban knowledge of ISOCARP members and urban professionals by initiating, developing and managing research activities related to urban development. Institute Research is exploring and identifying research topics and programmes, developing research ideas and exploring urban development trends.

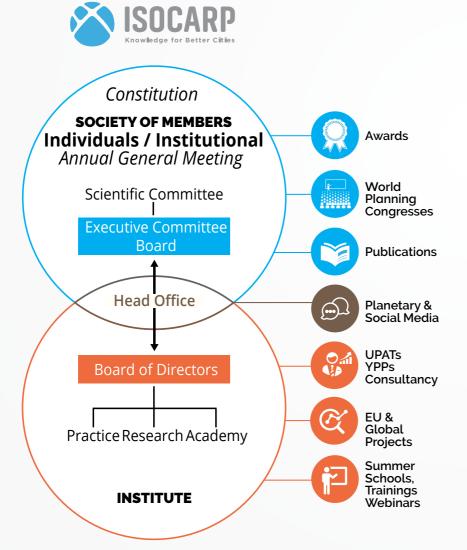
And finally, the ISOCARP Institute Practice is focussing on the practical implementation of urban solutions, supported by activities of technical assistance, urban labs and urban charrettes, delivering tangible solutions to local municipalities and governments, as well as other entities.

This Annual Report describes the activities achieved 2019-2020 within the three pillars of the Institute, and their achieved results.

We are looking forward to more and successful activities in the next years!

> September 2020 **Didier Vancutsem** Director on behalf of the Board







Established in 2016 as a foundation, the the Board of Directors, introduced below. for members. The Institute is managed by General of ISOCARP.

ISOCARP Institute – Centre for Urban Ex- The Boards ensures the strategic alignment cellence - is the practice-centred research and collaboration with ISOCARP, its memspin-off of the International Society of City bers and activities. The project office of the and Regional Planners. The focus lies on Institute, co-located with the ISOCARP head project-based work as well as the facilita- office, ensures the ongoing close collaboration of activities which benefit from and tion and knowledge exchange. The current contribute to the extensive membership board consists of Martin Dubbeling, Presibase of ISOCARP, including the develop- dent of ISOCARP, Daniele Vettorate, Direcment of global capacity development, train- tor for Academic Development at ISOCARP, ing and educational programmes with and and Didier Vancutsem, former Secretary

### MARTIN DUBBELING



Martin Dubbeling (The Netherlands) is an urban planner and urban designer specialised in sustainable urban design. In 2013 he founded Connecting Cities, office for research, consultancy, design and communication in sustainable urban and regional planning. Martin is an active and senior practitioner in spatial planning, urban planning, landscape architecture and the environment in the Netherlands and internationally. Furthermore, he is one of the authors of the award winning and best-selling books 'Sustainable Urban Design, Perspectives and Examples' (2005) and 'Sustainable Urban Design, The Next Step' (2010). As Vice President and Programme Manager of the Urban Planning Advisory Teams (UPATs) of ISOCARP (2010-2018), he organised several UPAT workshops all over the world.

### **DANIELE VETTORATO**



Daniele Vettorato (Italy) leads a research team in urban and regional energy systems in the institute for Renewable Energy at EURAC Research, based in Bolzano, Italy. He holds a PhD from the University of Trento, focused on sustainable energy in cities and regions. Daniele has co-authored over 50 publications cited over 150 times and has been invited as lecturer and speaker in more than 50 events, trainings and universities courses. He worked in Brazil, Chile, Cambodia, Kenya, Mozambique, UAE, Russia, China. Daniele coordinates a research team of 20 professionals @EURAC research, has been project manager in several EU co-funded project and is technical and scientific coordinator of two Smart City and Communities Lighthouse projects in Europe (total budget over 50M€).

### **DIDIER VANCUTSEM**



Didier Vancutsem (Germany/Belgium) is an international consultant in Urban and Regional Planning, Landscape Planning, Infrastructure and Environmental Management with 25 years research and planning experience, based in Munich and has degrees in City and Regional Planning, Landscape Architecture and Regional management. He is professor at the Brussels University Faculty of Architecture. He has gained professional experience worldwide, e.g. as expert for the EU, in the elaboration of national strategies for urban development, in regional strategies and abroad (Africa, Russia, Asia), and on the local level. He is involved in different European and international research projects. As past Secretary General of ISOCARP, he is now responsible for project management at the ISOCARP Institute.



### ISOCARP INSTITUTE

### WHAT GOALS ARE WE WORKING TOWARDS TO?

Global urbanisation rates and an intensify- to contribute actively to the sustainable fuing climate crisis put the cities of our plan- ture are needed. Therefore, the Institute et on the forefront in tackling today's and streamlines ongoing activities, facilitates tomorrow's challenges. Over five decades the knowledge and experience of memebrs, of bringing international professionals to- and expands activities further - targeting gether within ISOCARP contributed signif- the achievement of UN's Sustainable Develicantly to increased knowledge generation opment Goals, the implementation and loand exchange. However, this is not enough calisation of the New Urban Agenda, as well

and more targeted and proactive initiatives as building urgently needed capacity.

### ISOCARP INSTITUTE'S

### MISSION



Our mission is enriching the knowledge base and developing the capacity of individuals, organisations and institutions partaking in shaping and developing human settlements. We strive to bridge the gap between planning theory and practice while contributing to knowledge generation and dissemination, fostering sustainability and effective functioning of human settlements.

### ISOCARP INSTITUTE'S

### VISION



The Institute is initiated as a world class knowledge bank and think tank for planning excellence which empowers individuals, organisations and institutions to achieve better human settlements. We aim to bring together global planning experts and institutions to facilitate broader research communication and dissemination, as well as conducting professional educational programmes.

### ISOCARP INSTITUTE'S

### **OBJECTIVES**



The Institute's prime objectives are strengthening cross-border collaboration globally, upholding professional excellence in planning, advancing sustainable planning, increasing awareness of major development trends and promoting best practices, all while serving as a "Urban Think Tank" facilitating the generation and dissemination of knowledge for better cities.



The work of ISOCARP Institute is structured the Practice pillar, technical assistance and in three core pillars under which all existing consultancy is provided for primarily local and planned activities fall. Within the Re- authorities and the private sector. In the search pillar, EU and global research project third pillar, Academy, the educational proare situated which aim at advancing the ac-gramme Young Planning Professionals is ademic knowledge in the urban field. Within continued, as well as capacity building.

### PILLAR 01

### **RESEARCH**

We contribute actively to the urban research professionals. The core activities include community through our work on global re- dissemination and exploitation, the facilitasearch projects, publications, academic ex- tion of knowledge generation and exchange, change, and strong network of academic as well as linking theory with practice.

### PILLAR 02

### PRACTICE

We support public and private institutions upon over 55 years of knowledge generathrough a variety of programmes, including tion with the International Society of City the Urban Planning Advisory Teams (UPATs), and Regional Planners. New formats, such technical assistance and review, building as City Labs, complement the programme.

### PILLAR 03

### **ACADEMY**

Institute Academy – we facilitate our vast grammes of global and locally-adapted network and train young professionals and training initiatives complement the ongoing public representatives through our Young projects and will constitute one of the key Planning Professionals Programme, semi-fields of action in the future.

Through our newest branch - the ISOCARP nars, and online education. Different pro-





# EARCH

### PILLAR RESEARCH

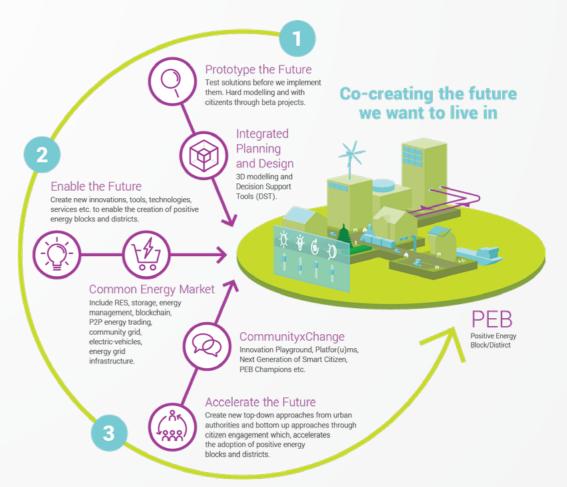
the urban research community through our first project solely operated within the Inwork on EU Research Projects, publications, stitute. ISOCARP Institute has been grantacademic exchange, and strong network of ed EU funding from another H2020 funded academic professionals. The work inside project, VARCITITES. The new project will the Institute carries on the contribution start on September 1, 2020 and will last for to EU and global research projects initiat- a period of 5 years until February 2025. ed by the International Society of City and Regional Planners since 2016. In November 2018, one large research project, Positive

ISOCARP Institute actively contributes to City Exchange, started and constitutes the

### EU HORIZON 2020 INNOVATION PROJECT **POSITIVE CITY EXCHANGE - +CITYXCHANGE**

Trondheim, Limerick, Alba Iulia, Pisek, Ses- describes a structured approach on how to

tao, Smolyan and Voru and their indus- develop and deploy Positive Energy Blocks try and research partners joined forces to and Districts and scale these as part of co-create the future we want to live in. As the Clean Energy Transition. The approach aspiring Lighthouse and Follower Cities, re- combines: Prototyping the Future through spectively, they have detailed out their am- Integrated Planning and Design; Enabling bitions in the +CityxChange project, which the Future through Creation of a Common





Energy Market; and Accelerating the Future through CommunityxChange with all stakeholders of the city. New forms of integratwill deliver citizen observatories, innovation Bold City Visions to engage civil society, loup from Positive Energy Blocks (PEBs) to Positive Energy Districts (PEDs) to Positive Energy Cities, supported by a distributed that goes beyond near Zero-Energy-Building (nZEB). On top of this, the consortium will create a new energy market design coupled to consumer-driven innovation, developed in close working cooperation with national regulators, Distributed System Operators (DSOs)/Community System (CSOs), property developers, and local energy communities. Flexibility is at the core of the distributed energy system by creating new micro-grid operations, prosumer-driven CSOs, and new markets for peak shaving/Renewable Energy Sources (RES) trading to reduce grid investment needs and curtailment. The aim is to realise Europe-wide deployment of Positive Energy Districts by 2050 and prepare the way for fully Positive Energy Cities.

### ISOCARP INSTIUTE'S ROLE

As leader of work package (WP) 10 "Dissemination and Communication" ISOCARP Institute manages communication and dissemination to reach a large audience; establish networks of stakeholders; create a platform and scale up the project to EU level and beyond; create a learning community of lighthouse cities and followers; involve citizens and local municipalities in fresh and innovative ways. In various tasks, ISOCARP supports with international references and standards. As task leader for task 6.2, ISO-CARP supports the Follower Cities in developing and delivering the Bold City Vision and guidelines.

### WHAT WE HAVE ACHIEVED ('19-'20)

The project is currently in month 23 of 60. Within WP 10 the majority of ISOCARP Ined spatial, social, political, economic, regu-stitute's work was setting the basics for the latory, legal, and technological innovations communication plan and all social media platforms in the beginning of the project playgrounds, regulatory sandboxes, and and reporting on the work in a variety of deliverables in year one. The website and cal authorities, industry, and RTOs to scale social media platforms are maintained and updated on a regular basis. The dissemination and communication of activities by our side continues until the end of the project. and modular energy system architecture. We have been responsible to produce a variety of visual contents (infographics, leaflets, rollup banner, business cards, etc.) which is being used to represent +CityxChange in all networking activities.

> Another task lead by ISOCARP Institute is the creation of Bold City Visions (BCVs) with Follower Cities. Until the end of year three a significant contribution is required for the production of Bold City Visions for each of the five follower cities. Several steps have been taken so far in order to coordinate the efforts of the Follower Cities in their process to produce the BCVs. At the beginning of the first year of the task implementation, we have held workshops with each Follower City in order to jointly discuss and define the BCV framework and what it would mean in their local context. Moreover, based on the U4SSC (Key Performance Indicators for Sustainable and Smart Communities), we have developed a data collection framework to help cities in their self-assessment analysis. An integral part of +CityxChange project is the co-creation with citizens. Therefore, citizen engagement events are part of every step of the BCV development. Due to the current COVID-19 crisis, some processes have been slowed down, but will hopefully soon gain pace again.

### EU HORIZON 2020 INNOVATION PROJECT

### VISIONARY NATURE BASED ACTIONS FOR HEALTH, WELLBEING AND RESILIENCE IN CITIES | VARCITIES

In an increasingly urbanising world, gov- • To monitor and assess the sustainability ernments and international corporations strive to increase productivity of cities, recognized as economy growth hubs, as well as ensuring better quality of life and living conditions to citizens. Although significant effort is performed by international organisations, researchers, etc. to transform the challenges of cities into opportunities, the visions of our urban future are trending towards bleak. The increase in urban population is already intensifying the pressure on urban services and facilities, as well as on nature and ecosystems, significantly affecting the liveability of contemporary cities. Air pollution and heat island effect are just two of the most evident impacts of the climate crisis we have started to live. These impacts will more and more negatively affect social and health facilities, whose responsiveness and efficiency is more than ever crucial in time of pandemic crisis like in 2020.

The vision of VARCITIES is to implement real, visionary ideas and add value by establishing sustainable models for increasing health and wellbeing of citizens (children, young people, middle age, elderly) that are exposed to diverse climatic conditions and challenges around Europe. The ambitious foundation of VARCITIES lies in the close interrelation of sustainability, public health and digital innovation in order to make cities more liveable and welcoming; shared public spaces are pointed out are the privileged areas where to explore this integration, and ultimately to foster the evolution towards fully "human-centred cities".

The specific objectives of the project are:

 To desing visionary nature-based solutions which contribute to the shaping of future cities and the wellbeing of citizens in eight European cities.

- and impact of interventions through advancing and developing new KPI indicators for health and well-being.
- To improve the sustainable transition to smart and future cities by creating a framework of locally adapted GBF (Governance, Business, Financing) models.
- To include, in the co-design process, various stakeholders and inspire sustainable and resilient future smart cities.
- · To achieve knowledge exchange, maximization of EU investments, advancement beyond the state of art through clustering with other European initiatives and platforms.
- To transfer, upscale and sustain best practices from VARCITIES through the development of a Healthy Cities Helix.

The configuration of the project sees the development of eight applied exemplar pilots (eight European municipalities from different geographic and climate zones). The pilots will implement integrated initiatives which support both municipal actions and local SMEs in meeting credible opportunities to grow and generate revenues. The eight pilot cities are: Bergen (Norway), Castelfranco Veneto (Italy), Chania (Greece), Dundalk (Ireland), Gzira (Malta), Leuven (Belgium), Novo Mesto (Slovenia) and Skellefteå (Swe-

VARCITIES is an ambitious project that acknowledges the complexity and the challenges of future cities and sets the ambitious target to advance innovation across different urban scales by fully exploiting nature-based solutions from a digital, social and cultural perspective. VARCITIES envisions future public spaces as people-centred areas that support creativity, inclusivity, health and happiness for the citizens.



## RACT

### PILLAR PRACTICE

and review, building upon the over 55 years redeveloping the range of activities.

ISOCARP Institute supports public and pri- of knowledge generation inside ISOCARP. vate institutions through a variety of pro- The primary activities are the expansion of grammes, including the Urban Planning Ad- the existing UPAT programme within ISOvisory Teams (UPATs), technical assistance CARP, while simultanously expanding and

### PRACTICE

### **URBAN PLANNING ADVISORY TEAMS**

The two primary types of UPATs are Design Charrettes and City Labs.

Design Charrettes are collaborative design workshops during which members of ISO-CARP rapidly work together with their planning and design colleagues from the Charrette host city, municipality or organisation. Design Charrette participants jointly analyse the Charrette's location and topic, and sketch designs to explore and share a broad diversity of possible ideas and solutions.

City Lab are design-based, collaborative projects in which selected ISOCARP members work jointly in an interdisciplinary team with a host city, municipality or organisation. The team typically consists of planners, architects, landscape architects and engineers, but also of citizens, city officials and other stakeholders, depending on topic and context. The aim is creating a design and implementation plan or conduct research-by-design on a specific topic, in a participatory approach of co-creating.

### Why a Design Charrette?

Opportunity for knowledge transfer, capacity building and knowledge exchange between different urban professionals

The results of the Charrette can be used for urban analysys, competencies building, awareness-raising, spatial concept forming or evaluation of existing plans

Open, international and collaborative character

Forward-thinking and innovative answers to the Charrette's topic

### Why a City Lab?

Captures vision, values and ideas of the wider urban community of practice

Facilitates in-depth knowledge of professional planners, designers, and diverse local stakeholders

Utilises different competencies to create sustainable conceptual designs, plans and policies

Based on inclusive, cross-disciplinary methodologies such as evidence-based design, data and project analysis, public consultation, etc.

Produces high-valued, collaborative, design-based reports to be used for policy development, public outreach, design guidelines, and plan implementation

### PLANNING PROJECT/ POLICY PHASE

Policy development, advocacy, project evaluation, design concept or strategy forming TYPE OF INVOLVEMENT / INTERACTION

Moderated collaborative design workshop LENGTH OF THE PROCESS

GLANCE

A GLANCE

A

3-5 days / 1 session

NUMBER OF PARTICIPANTS 10-50 (including local participants from the host city)

> PARTICIPANT SELECTION Members of ISOCARP and local planning experts

### PLANNING PROJECT/ POLICY PHASE

Policy development, public outreach, advocacy, urban design guidelines, project evaluation, landscape design concept or strategy forming

### TYPE OF INVOLVEMENT / INTERACTION

Field Work, studio work, participatory workshops, seminar

### LENGTH OF THE PROCESS

Several sessions over a period of time

### NUMBER OF PARTICIPANTS

10-15 in the interdisciplinary team (incl. local experts from the host city) & wider stakeholder consultation (members of the public, policymakers)

Selected members of ISOCARP expert network and local experts for the interdisciplinary team





### MILENA IVKOVIC, DIRECTOR UPAT

### **OVERVIEW OF URBAN PLANNING ADVISORY TEAM QINGDAO**

In the second half of 2019, the Qingdao West Coast New Area planning authorities have invited ISO-CARP Institute to provide it with a contemporary, international urban planning and design knowledge perspective on the next stage development and implementation of the (governmental) policies for the new era in development of the maritime cities. This knowledge perspective was presented in the format of an UPAT Design Week – a 5-day intensive collaborative creative process between Chinese and international planning experts and designers, which included field visits, presentations, dialogues and a design charrette.

The QiaoTouPu area in Qingdao has been chosen as the location for the UPAT Design Week. The aim of the Design Week was to define this location and the wider Qingdao's West Coast Area as a model for the knowledge/production/trade-oriented city of the future. The main idea behind the produced QiaoTouPu planning and design model is to form a circular metabolic system, based on the sustainable use of resources, coastal landscape protection and management, application of the state-of-the art urban digitalisation solutions, efficient infrastructural/mobility solutions and creating a diversity of mixed, safe and quality urban environments for its citizens.

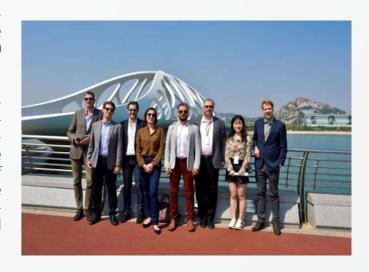
### NEW INNOVATION AND BUSINESS DISTRICT

In Qingdao, the UPAT team was faced with a challenging task to create a new Innovation and Business District (IBD) at QiaoTouBao Free Trade Zone location. The IBD should be home to the 300,000 people in future, in the area of some 11 sqkm.

Now disconnected and segmented by large infrastructure, the team of international experts envisioned QiaoTouBao as a model for the knowledge-oriented city of the future, relying on the digitised urban solutions and sustainable use of resources. The UPAT team had a fruitful dialogue with the Chinese counterparts and delivered numerous presentations to local governments and institutes.

### ISOCARP'S TEAM

Milena Ivkovic - ISOCARP
Sebastien Goethals - ISOCARP
Bjorn van Randow - Shandong Tong Yuan Design
Group
Alex Camprubi – Fundacion Metropoli
Marco Egidi - IFADUR
Haris Piplas – Drees & Sommer
Carlos Gomez – CRG architects







### ISOCARP - SOUTHEAST UNIVERSITY DIGITAL URBAN DESIGN WEEK

**OVERVIEW OF THE WORKSHOP IN NANJING** 

The city is a complex and integrated organism. How can we design and make the city more suitable for humans to live in; how can we improve the city environment, service and function by observing the human behavior, and make the city a better habitat? These questions are essential in urban design. The International digital urban design week invites urban designers and experts from different countries to discover possible solutions during the design projects. Inspired by big data, digital technologies and new design methods, participants attempt to provide a new way for future urban design and invent future cities. The focus of the week was to use city data in the regeneration of an existing neighbourhood in the north-west of the city. The challenge was to use the data to not only understand the dynamics of the neighbourhood but to demonstrate how it influenced design decisions as well as considered the ongoing impact and integration of technology and data on the future evolution of the area.

The workshop was held as a cooperation between ISOCARP and Southeast University (SEU) in Nanjing,

The intense five-day programme involved site visits, tutorials, lectures and a final presentation to a panel of judges made up of senior Professors from SEU, experts in digital technologies from the University of Sheffield and Sebastien Goethals - Director for Technical Assistance of ISOCARP. Students were given a baseline set of city data which included information on existing land uses, buildings, points of interest, mobile phone and Mobike movement data but were also encouraged to source and explore other publically available data. All groups provided a unique spin on the workshop theme and successfully demonstrated the potential of 'big data' within the design process for urban design.







### SUPPORT TO UNICEF ON CHILD-RESPONSIVE PLANNING

### **OVERVIEW OF THE TRAINING**

This activity consisted of a review of training materials as well as online presentations on ISOCARP activities on road safety and mobility issues in the three selected countries of the Philippines, South Africa and Paraguay.

Acknowledging all urban challenges, do you also wonder why and how an urban planner should focus on children? Supported by UNICEF's recent publication 'Shaping urbanization for children, a handbook on child-responsive urban planning', this short training session presented concepts, evidence, technical strategies and tools to bring children to the foreground of urban planning. By focusing on children, we discussed in a workshop format the central role that urban planning should play in achieving the Sustainable Development Goals (SDGs), from a global perspective to a local context, by creating thriving and equitable cities where children live in healthy, safe, inclusive, green and prosperous communities.

The outcomes of the training session were:

- To provide the participant urban planners with the knowledge and the technical tools on the why, what and how to put children central in their daily practice;
- To clarify that child-responsive urban planning builds upon the strengths of sustainable urban development, supports the broader New Urban Agenda and intersects with existing discourses and practices for healthy, safe, cohesive, climate resilient and prosperous cities;
- To support participants to feel inspired and comforted after the workshop to lead on this topic in their professional environment, by training further their staff, by proposing innovative approaches to their clients and partners, by elaborating guidance and policies on a city or national level.

In dialogue with ISOCARP and the Indonesian Association for City and Regional Planners (IAP), this training can also mark the start of a certified professional training program for child-responsive urban planners.

The training session had the following elements:

A **Seminar** on basic concepts and tools on child-responsive urban planning. This seminar provided concepts, evidence and technical strategies to bring children to the foreground of urban planning. By focusing on children, this module provided guidance on the central role that peoplecentred planning should play in achieving the Sustainable Development Goals (SDGs), from a global perspective to a local context, by creating thriving and equitable cities where children live in healthy, safe, inclusive, green and prosperous communities.

A **Workshop** with breakout sessions. Supported with a checklist on Children's Rights and Urban Planning Principles, all participants developed a set of strategic actions and viable short and long term policy recommendations for all urban planning stakeholders towards the creation of child-responsive urban settings.







### DISCUSSIONS AND ROUNDTABLES

### **OVERVIEW OF 'PLANNING DISRUPTED' WEBINAR**

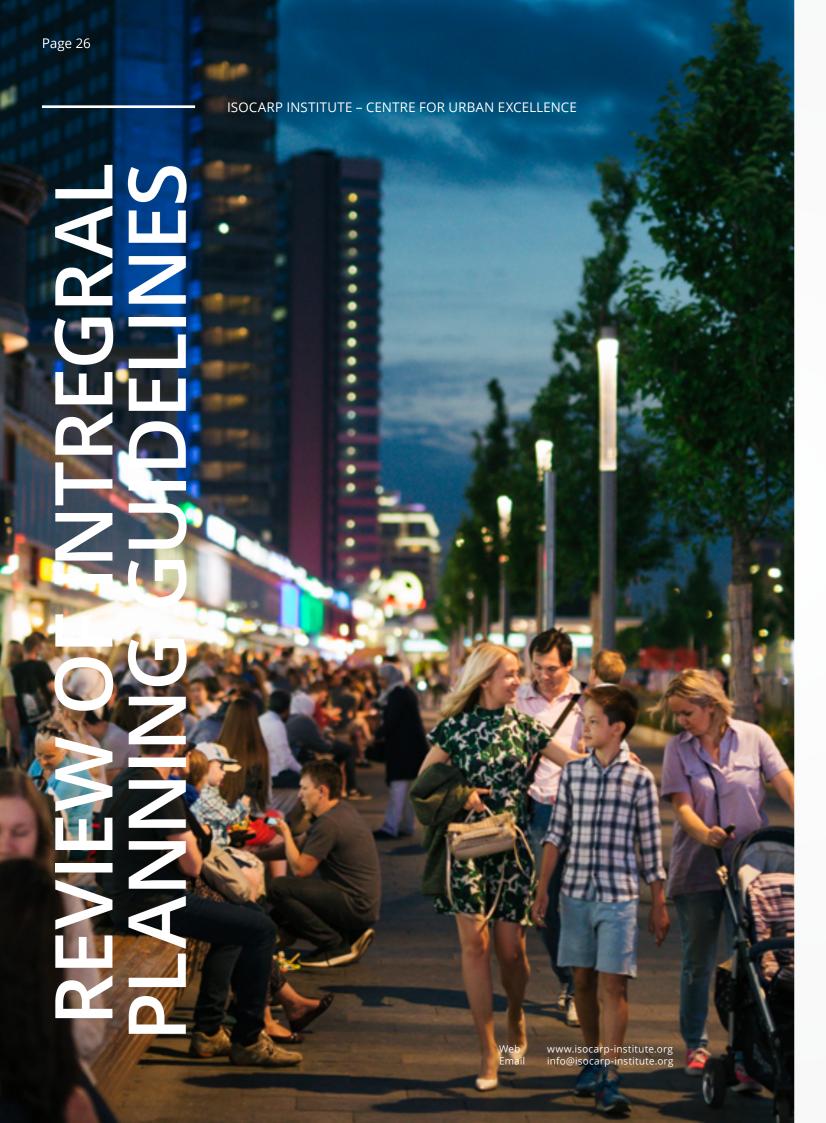
On the 9th of June, ISOCARP together with other 1. PLANNING PRACTICE IN THE TIME OF collaborating partners from South Africa (eThekwini Municipality, SACN - South African Cities Network, SALGA – South African Local Governments 2. DARK SIDE OF PLANNING DISRUPTION – Association, SAPI – South African Planning Institute and MILA), held the webinar 'Planning Disrupted'. The main aim of the webinar was to defy critical thematic areas pertinent to urban planning during COVID-19 crisis across cities and regions. Practitioners, planning organisations, individuals and academia were invited to join and discuss on what

4. PUBLIC SPACES AS LIFE LINE FOR CITIES kind of policy, planning and design actions should be undertaken in our cities, in South Africa and city of Durban in particular.

Over 250 participants joined the 'Planning Disrupted' webinar from all over the world, with most participants being from South Africa, followed up by India and Indonesia.

After the welcoming words from SACN, the webinar continued with a presentation of the ISOCARP UPAT workshop for the inner-city renewal of Durban. The results of this collaborative UPAT workshop between urban planning professionals of Ethekwini Municipality and ISOCARP experts are bundled in the PLAN Magazine publication. After the welcoming words and the kick-off presentation the webinar moved on to the five Breakout Sessions, which offered an interactive, broad and moderated discussion on the following topics:

- FLUX MODERATED BY SALGA AND SACN
- MODERATED BY SAPI
- 3. RESET OPPORTUNITY FOR DENSITY AND LAND-USE PLANNING - MODERATED BY ETHEKWINI MUNICIPALITY
- MODERATED BY ISOCARP
- 5. RELEVANT AND SUPPORTIVE NATIONAL PLANNING - MODERATED BY ISOCARP AND





### MARTIN DUBBELING, DIRECTOR OF ISOCARP INSTITUTE REVIEW OF INTEGRAL GUIDELINES FOR URBAN TERRITORIES – STRELKA KB

Early January 2019, STRELKA KB commissioned the International Society of City and Regional Planners (ISOCARP) to review the "Integral Guidelines for Urban Territories – A set of principles for the integrated development of urban areas – Стандарт комплексного развития территорий". This review was conducted by senior members of ISOCARP through the research and project office of ISOCARP, the ISOCARP Institute, Centre for Urban Excellence.

ISOCARP is very honoured to be invited to review the Integral Guidelines for Urban Territories. During the review process, the team of reviewers was impressed with the quality of the guidelines, the precise description of the challenges encountered in Russian cities and regions, and the identification of the measures to be implemented to achieve more sustainable, liveable and integrated Russian cities. It reflects many of the principles of international urbanism and placemaking.

Early January 2019, STRELKA KB commissioned the International Society of City and Regional Planners (ISOCARP) to review the "Integral Guidelines for Urban Territories – A set of principles for the in-

On behalf of ISOCARP, the team of experts has reported to me that they are convinced that the "Integral Guidelines for Urban Territories" is an excellent document, that reflects the current challenges and proposes tools and solutions to improve Russian cities and the quality of life of their inhabitants.

We recommend all cities in the Russian Federation to take notice of the publication and apply the recommendations as described in these guidelines.

We wish STRELKA KB and all cities in the Russian Federation tenacity in the policy implementation of the Guidelines.

### INTEGRAL GUIDELINES FOR URBAN TERRITORIES – STRELKA KB A SET OF PRINCIPLES FOR THE INTEGRATED DEVELOPMENT OF URBAN AREAS

The "Integral Guidelines for Urban Territories – A set of principles for the integrated development of urban areas" is a guidance document published by STRELKA KB, Moscow in December 2018, aiming to define the main approaches to design the development of residential and mixed-use areas for Russia, in correspondence with the needs and demands of residents, while taking into account the peculiar characteristics of development in Russian cities and the best international practices in the formation and transformation of the urban environment.

The scope of the Guidelines covers territories intended for residential and mixed-use development, which has been named by STRELKA KB as "the Standard". This Standard does not apply to any other areas: business centres, university campuses, stadiums, technology parks, museum quarters, manufacturing areas, hospitals, etc.

The standard covers various spheres of the spatial development of urban areas: formation of new housing developments on greenfield sites, transformation of the territories of existing housing developments, and the improvement of public urban spaces. The separate books making up the Standard are targeted to a wide range of users: residents, designers, developers, and those working for city administrations. The purpose of the Standard is to develop recommendations for the formation of a coherent urban environment and improve the quality of life of citizens.

## **E**M ACAD



### PILLAR **ACADEMY**

One of ISOCARP Institute's core functions is to design and deliver capacity building and continued education programmes to individuals, organisations and institutions; conduct research and promote knowledge transfer; as well as offer advice and shortterm consultancy services to government, non-government and international bodies worldwide. The programmes facilitate the vast knowledge and experience of ISO-CARP, building upon over five decades and more than 850 individual and institutional members from about 85 countries working towards knowledge for better cities. The developed trainings are facilitated by representatives of the Board, senior members ty-building approach which comprises of as well as staff.

One of these activities is the Young Planning Professionals Programme (YPP-P) which was initiated in 1991. The key activity is the facilitation of workshops which merge international and interdisciplinary co-creation and continued education for Young Planning Professionals (< 35 years). Since the establishment of the programme, 48 workshops across the globe were organised with around 1,000 participants from every continent.

The overarching goal is the creation of an ongoing global training programme towards the implementation of the SDGs in urban areas. This training programme is a global capacity-building initiative targeting urban leaderships and urban professionals.

It includes training for all levels of urban professionals that are directly involved in shaping the social, economic and environmental policies, strategies and implementation schedules of municipal and regional authorities.

This training programme shall be considered as an overall capacity building initiative, which includes not only an extensive capacity-building programme but also a governing structure, composed of a quality and monitoring committee (Advisory Committee) which guarantees the successful implementation of the Sustainable Development Goals (SDGs) on a local and national level as well as deliver a substantial contribution to the global objectives towards 2030 Agenda and the New Urban Agenda (NUA).

The training programme is designed as a significant medium to long-term capacia series of activities, created to enhance on-the-job performance. Each training programme is tailored to the client(s). To ensure reaching the desired outcomes more efficiently and effectively, the performance is regularly assessed to the extent that it is derived from two actions:

- (i) training needs assessment; and
- (ii) a negotiated agreement between the training provider and the client(s) on the changes required for trainees to effectively apply updated or newly acquired skills, know-how and tools.

The main focus of the Training Programme is on the role of planning in the Local Implementation of the SDGs and the NUA. The entry points for the Training Programme are the four "domains of change" of UN-Habitat's Strategic Plan. The training and capacity building component of the Programme is conceived to create and further enhance leadership development for local elected officials and for their senior managers to become change agents. The first standalone training following the new formula took place prior to the 55th ISOCARP World Planning Congress in Jakarta/Bogor, Indonesia in September 2019, supplemented by several more activities over the course of the last year.





### **OVERVIEW OF YOUNG PLANNING PROFESSIONALS NINGBO**

ISOCARP is proud to announce its first Young Planning Professionals' workshop (YPP) that was conducted with children in Ningbo, China, between 26 and 30 August 2019. The YPP Program is a crucial component of ISOCARP's dedication to promote and enhance the planning profession and commitment to facilitate knowledge for better cities with the young generations. The programme has been leading for over two decades to provide young planning professionals an opportunity to work in a multi-cultural setting, share their experiences on real-life planning problems, and exchange ideas and learn from each other as well as from senior colleagues. The Ningbo YPP workshop was organised in collaboration with the United National International Children's Emergency Fund (UNICEF), the China Urban Planning Society (UPSC), and undertaken by Ningbo Bureau of Nature Resources and Planning (NBNRP), the Ningbo Urban Planning & Design Institute (NBPI) and the ISOCARP Institute, Centre for Urban Excellence.

The theme of the Ningbo YPP workshop is 'Child-friendly Urban Planning'. Since 2018, ISO-CARP has cooperated with UNICEF to promote the process of child-friendly urbanisation, aiming at drawing attention to the needs of children in urban planning and enabling children worldwide to have a healthy, safe, inclusive and green life in vibrant, fair and friendly cities. These efforts also help to complete the agenda proposed by the United Nations Development Programme: 'Transforming our world: The 2030 Agenda for Sustainable Development'. As starting point and planning reference, the workshop considers UNICEF's publication 'Shaping Urbanization for Children: Handbook on child-friendly urban planning'

### WHY CHILD-FRIENDLY PLANNING?

Ningbo, as one of the representatives of liveable cities along the Southeast coast, has been awarded 'China's Most Happy City' nine times by 2018. It has reached a high level of economic strength, with a city image of environment of development and people's livelihood security. In the long run, to reach further improvement in the liveability of the city and residents' sense of happiness, the promotion and development of a child-friendly city is an important part of Ningbo's future urban vision.

Child-friendly cities not only can effectively improve children's quality of life in cities, support the most disadvantaged children in having access to basic services and a safe, clean environment, but they also attract all generations. In this perspective, promoting a child-friendly Ningbo definitively means promoting an innovative and inclusive city for all.

### WHY MINDONG?

The case study area, Mingdong Community, was built in 1996, and is precisely located in the north of Mingan Road, west of Zhongxing road, south of Tongtu road and east of Zhaohui Road. There are 56 residential buildings, 170 households and 550 residents in this community. Zhaohui Experimental Primary School is located in the northeast corner of the community, which is the largest primary school for children of migrant workers in the city as well as a cultural centre and civic school in the community. Minglou Park, covering an area of 6830 square metres, is the cultural square of the community. The total site covers 17.59 hectare and the structural area has 120,000 square metres. The area and its surrounding include also other services, such as Zhaohui Experimental Primary School, Tianlun time shopping mall, Tianlun Art park, Jialefu Supermarket, Shuguang middle school, a sport centre and other facilities, bringing huge convenience to the community.

The main reason why Mingdong has been selected as case study area of the workshop lies on the strong presence of children of low- and middle-income families, as well as of migrant workers inside the community. Despite the presence of facilities for children in the neighbourhood, there is an urgency to care for their needs and improve the quality of their daily practices inside the community. In addition, two other elements make the case study area more challenging and relevant: on one side, the community itself has already developed a transformation plan, which will be taken into account in the design phase of the workshop; on the other side, Mingdong presents features that make it a typical and representative neighbourhood of Ningbo, increasing the interest about which kind of child-friendly planning solutions could be adopted inside the city.







### HOME FOR CHILDREN - HOME FOR ACTION

The results are diverse explorations on the idea of the "Children's Home": From a vision of "Creating Places People Love, A Place for All" where children's home becomes Mingdong Community to the "Ribbons of Mingdong", the creative solutions remind us that play is not limited to a playground. Play is everywhere! From an offer to "An Urban Home" – Inviting us to their living rooms full of love, lots of fun, plenty of participation. To the "(A)mazed" – which takes us to A Time Travel From Mazed to Amazed.

### ISOCARP'S TEAM

Ali A. Alraouf, Jens Aerts (International Consultant of UNICEF), Divya Chopra

### LOCAL COORDINATORS

SHAYUNG Fan JING Xie

### ASSISTANCE

Zhang Nenggong
Chen Rong
Hu Xubiao
Zhu Liming
Luo Ming
Hu Lixian
Xue Hui
Yu Yuan
Mao Gubo
Qiu Ping
Chen Xun
Ni Mindong
Yuxiao Xu







### CAPACITY BUILDING PROGRAMME - GLOBAL PROFESSIONAL PLANNING

### **OVERVIEW OF PRE-CONGRESS TRAINING ACADEMY**

local support of CITIESLAB and the Indonesian Association of Urban and Regional Planners (IAP) hosted the first training programme organised by the ISOCARP Institute Academy. This newly-formed branch of the Institute is dedicated to offering international capacity building trainings and planning education for the management of cities relying on expertise of ISOCARP members.

The faculty composed of Jens Aerts, Ali A. Alraouf, Bernardus Djonoputro, Pedro B. Ortiz and Dhiru A. Thadani during the two-day programme tackled the topic of Global Professional Planning focusing on global best-practices to address current issues such as: urban growth, the management of metropolitan megalopolises, the contested role of human dimension in urban development, and local responses to global challenges. The workshop aimed at providing knowledge, instruments and tools to address the mentioned global urban problems, as well as offering the participants access to knowledge resources and shared practices to develop expertise and, thus, become specialists in particular areas of urban planning.

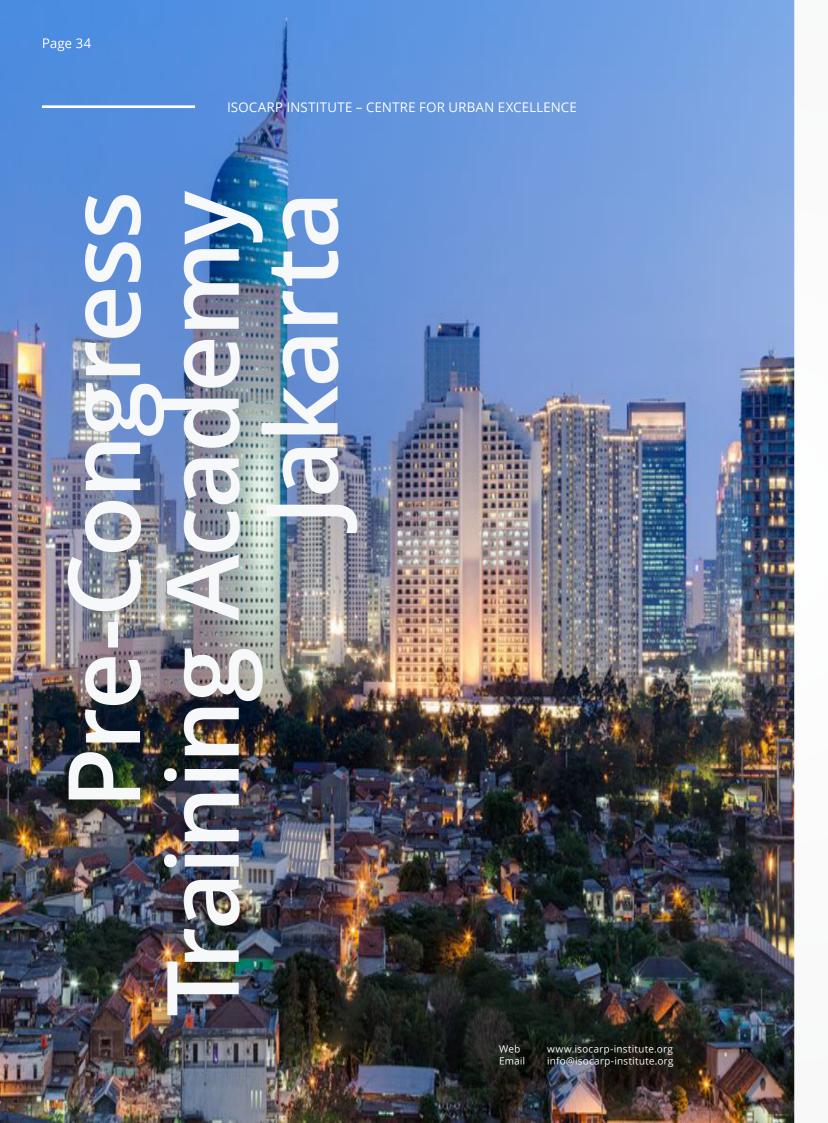
The training sessions were interactive and the response from local professionals was more than encouraging. As a consequence, the Institute is motivated to organise capacity building programmes at future Congresses, as well as quarterly sessions at the international level in the future.

### DAY 1

The first session was delivered by Pedro B. Ortiz, Senior Consultant & Senior Fellow at NYU Marron Institute of Urban Management, who provided an overview of urban regional and metropolitan planning. He focused on the emergence and importance of the conglomeration of cities at the metropolitan dimension in the last decades that has led to a necessary shift in the planning paradigm to address the metropolitan scale. Furthermore, he presented the main features and components which structure

The Podomoro University in Jakarta with a the metropolis of the 21st century, highlighting the main challenges in terms of governance, expansion and finance, as well as reflecting on the principles and actions of an effective metropolitan management. Moving to the Indonesian context, Bernardus Djonoputro, the President of Indonesian Association of Urban and Regional Planners, presented the Indonesia Most Livable City Index (MLCI), as result of a research to measure the state of liveability in Indonesian cities. Despite the strong diversity characterising the country, the study revealed how in general the largest Indonesian cities are still perceived as less liveable. The research was also the opportunity to present and discuss some challenges in the management of Indonesian cities, such as investing and financing gaps, the empowerment of local governments and the introduction of private public partnership. The concluding lecture of the day was given by Dhiru A. Thadani, AIA, APA, FCNU, ISOCARP, on the topic of sustainable New Urbanism. The focus was on the centrality of the human dimension and public realm in cities. He illustrated examples of techniques and principles of New Urbanism, a human-scale urban design approach, where walkable blocks and streets, mixed land uses, proximity and accessible public spaces represent an alternative and sustainable model to the 'placelessness' of contemporary suburbia.











### DAY 2

The next day, Professor Ali A. Alraouf, Head of Research and Development at the Department of Urban Planning at Hamad Bin Kalifa University, Qatar delivered a lecture on urban waterfronts, presenting innovative case studies and suggesting different planning and urban design approaches. Specifically, he remarked the importance of shifting from the perception of waterfronts as edgy and pure visual landscape towards vibrant, resilient and inclusive urban spaces, where the dialogue between the city and the water is solidly reaffirmed.

The last presentation was delivered by Jens Aerts, the UNICEF Urban Planning Specialist, who also led an interactive workshop on child-responsive urban planning. The workshop aimed at providing knowledge and tools to put children in the centre of planning practice, highlighting how childrenfriendly cities are also healthier, safer and more sustainable. Nevertheless, it was also highlighted how planning for children still remains difficult to mainstream into the planning practice, and how further capacity building is required in order to design participatory processes with children.

The concluding session was organised as an interactive question and answer activity, were participants and instructors jointly discussed concerns and possible solutions to global planning challenges in light of impeding climate change. Judging from the positive response, the ISOCARP Institute Academy assesses that the first training in Jakarta was a success and we will certainly continue with this practice in future.

### ISOCARP'S TEAM

Ali A. Alrouf (Head of Research and Development at the Department of Urban Planning at Hamad Bin Kalifa University, Qatar)
Dhiru A. Thadani
Federico Aili (Project manager, ISOCARP Institute)
Jens Aerts (UNICEF Urban Planning Specialist)
Pedro B. Ortiz (Senior Consultant & Senior Fellow at NYU Marron Institute of Urban Management)





### CRIC CLIMATE RESILIENT AND INCLUSIVE CITIES

### OVERVIEW OF THE ONLINE TRAINING ON URBAN SUSTAINABLE DEVELOPMENT

2-day online training on Sustainable Urban introduced together with the structure and Development and Planning. The training approach in the first session, as well as feeds into the EU co-funded Climate summarised in the last. Each main session Resilient and Inclusive Cities (CRIC, www. consists of a theoretical input lecture and resilient-cities.com) project which works case studies and examples, complemented towards sustainable cooperation between with viable approaches and tools, such as Europe and Indonesia, as well as other visioning, action planning, monitoring and South East Asian countries. The training assessment approaches, and digital tools. programme is split into two elements: 1) On The four main modules discussed the topics the 22-23 July 2020 an online training was below: facilitated; 2) In January 2020 (depending on travel restrictions) an on-site training MODULE 1 | ENHANCED SHARED PROSPERis conducted in Indonesia. Both trainings ITY OF CITIES AND REGIONS feature the same content, however, adapted to the format and expanded by MODULE 2 | PLANNING FOR CLIMATE more interactive sessions for the latter. ACTION AND IMPROVED URBAN ENVIRON-ISOCARP Institute facilitates both trainings MENT with the support and input of experts from ISOCARP, as well as input of contributors to the 55th ISOCARP World Planning Congress EQUALITY AND POVERTY REDUCTION 2019 in lakarta/Bogor and its accompanying publication and declaration.

The training is organised in four themes, namely the three dimensions of sustainability and governance: 1) Economic, 2) Environmental, and 3) Social sustainability, as well as the crosscutting theme of 4) Governance. Additional to the live training, supporting materials are provided which consist of case studies and best practices, further readings, and references to other interactive media. For the contextualisation in current practice, global planning concepts and approaches are covered. These include the Sustainable Development Goals (SDGs), in particular SDG 11, the New Urban Agenda (NUA), Sustainable Urban Development (SUD), Transit-Oriented Development (TOD), human-centred design, metropolitan/territorial planning, as well as socially inclusive planning. The training will cover planning across scales, planning across disciplines/sectors, planning for the poor/for informality, and discuss how to link different planning bodies. The four

In July 2020, ISOCARP Institute facilitated an thematic main sessions of the training are

MODULE 3 | PLANNING FOR SPATIAL

MODULE 4 | URBAN GOVERNANCE FOR SUSTAINABLE DEVELOPMENT

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### ISOCARP INSTITUTE'S KNOWLEDGE BASE **OVERVIEW OF THE COMPOSING ELEMENTS**

The Knowledge Base platform aims at comer trainings and capacity building.

ANNUAL REPORT '19-'20



Please find below a selection of materials produced by the International Society of City and Regional Planners (ISOCARP), its members, network, and project consortia of ISOCARP Institute. You can select an article below or search using the search bar. If you are an ISOCARP member and would like to contribute, please contact us at

Search the Knowledge Base Papers & Articles (31 Articles) Case Studies (6 Articles) Realising the Potentials of a Design-dividend Towards a Loveable Urban Future Congress Papers (24 Articles) Machine Learning for Building Extraction and Integration of Particle Swarm Optimization with Sleuth for Urban Growth, Pattern Visualisation for Liveable Cities Review Articles (1 Article) A beautiful horizon for food planning. Lessons from Belo Horizonte, Brazil ∀iew all

### 1. ISOCARP Congress Papers, 2019

Search The Role of Local Leadership in Defragmented Urban Development: Case of Higher Education Town - Jatinangor, West Java, Indonesia

### 2. ISOCARP Review 12

A beautiful horizon for food planning. Lessons from Belo Horizonte, Brazil



piling, sharing, discussing, and elevating the knowledge of the global community of urban and territorial planning professionals. The Institute has created the Knowledge Base to allow for global dissemination of the accumulated knowledge of ISOCARP's members (e.g. Presentations, interviews, lectures, papers, articles), as well as to disseminate the results and solutions that are being developed within our projects. The outcomes - which cover topics of ISOCARP World Planning Congress papers, projects, case studies, or ISOCARP Review articles - will be made available as videos on our Knowledge Base and other communication channels. Furthermore, they will feed into activities of the ISOCARP Institute Academy, e.g. by acting as expert inputs for city lead-



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### 55TH ISOCARP WORLD PLANNING CONGRESS | 11 SEPTEMBER 2019 ISOCARP INSTITUTE SEMINAR 'SOLUTIONS TOWARDS BETTER CITIES'

knowledge and innovation - together with building and the initiatives of ISOCARP connectivity, creativity and services. As cities Institute together with UN-Habitat; further, are dense, they also offer high potentials for it developed the topic of Smart Cities at energy savings and low carbon economies. the European level and demonstrated the However, cities today are confronted results of European projects. Furthermore, with several challenges: unemployment, our partners from ENGIE Tractebel explained segregation, climate change issues. Our their best experiences in achieving urban ISOCARP Institute Seminar focused on solutions, and finally, our partners from the implementation of good practices, by STRELKAKB presented their achievements in listening from leading companies from the Russia and abroad on urban guidelines and private sector, and solutions developed urban competitions. The Institute Seminar by leading international organisations, covered the topics of capacity building, partners or members of the ISOCARP research and practice, which correspond to Institute. The Institute Seminar presented the three pillars of activities of the ISOCARP several initiatives and urban solutions from partners and members of the ISOCARP

Cities are the place of economic production, Institute: It focused on training and capacity Institute: Academy, Research and Practice.





### SMART CITY EXPO BARCELONA | 19-21 NOVEMBER 2019

### ISOCARP INSTITUTE AS PARTNERS IN THE +CITYXCHANGE H2020 PROJECT

The Smart City Expo World Congress Agora Sessions empowers cities and collectivise urban • "From dream to reality: Impact of innovation across the globe. Through promoting social innovation, establishing • "The Journey: from Nearly Zero Energy partnerships and identifying business opportunities, the event is dedicated to creating a better future for cities and their • "Europe 2030: What's next for Smart citizens worldwide. Representatives from ISOCARP Institute participated in the event as project partners in the +CityxChange consortium. All Horizon 2020 European Workshops at the stand Smart City Lighthouse Projects had their joint • SCIS: Live SCIS Self Reporting Tool stand in the exhibition hall and facilitated a range of events in order to present project • Smart Public Lighting and IP Services outcomes and enable interactive exchange. • A Mission to Deliver the Cities of the





- lighthouse projects on cities"
- Neighbourhood to Positive Energy Districts"
- Cities and Communities?"

- Helpdesk
- Future
- EIP SCC The Marketplace: Action Clusters
- Nordic Lighthouse Cities Smart, Bold and Collaborative
- Replicating Smart Solutions in GrowsSmarter
- Financing Let's Make it Happen
- Visualising the Smart City
- Open Urban Data Platforms
- Spanish Smart Cities
- Build-up "Open" Eco Systems in Smart City Projects
- Night of EU Smart Cities and Communities
- Scale-up Your SC Solutions through the EU City Facility
- Impacts Beyond the Projects
- A Pitch from the Lyon Makers Sessions
- SCC1 Projects Stakeholders 'Map by MAKING-CITY

### 10TH SESSION OF THE WORLD URBAN FORUM IN ABU DHABI | 8-13 FEBRUARY 2020 ISOCARP INSTITUTE PRESENTING ITS PROJECT ACTIVITIES

ISOCARP and ISOCARP Institute actively • NETWORKING EVENT: Beyond the participated at WUF10 by co-hosting two networking events and through a booth shared with the Norwegian University of Science and Technology (NTNU), presenting the Society and its projects, while its Board • and staff members spoke on behalf of the Society in a number of dialogues, roundtable and side events.

- Metropolis inspiring and innovative initiatives to strengthen territorial management of worldwide metropolis and large city-regions (9 February, 2020)
- SIDE EVENT: Planners for Climate Action, Nature based and Decarbonising Solutions in Heritage Context (9 February 2020)
- BOOTH EVENT: Mobility for Carbon Friendly Cities (9 February 2020)
- DIALOGUE: Urban Planning and Heritage Preservation (11 February 2020)
- ROUNDTABLE PROFESSIONALS: Habitat Professionals Forum (12 February, 2020)
- NETWORKING EVENT: Global Planning Aid - A new partnership approach to "Sustainable Cities and Communities": Empowering poor and marginalised people to make better places (12 February 2020)





## HEAN.

### **CURRENT STAFF**

### THE TEAM WORKING FOR ISOCARP INSTITUTE

### **FEDERICO AILI**

Project Manager
Federico joined the ISOCARP Secretariat in September 2018 and worked on the EU project thinkNATURE, the YPP Programme, as well as research and publications. He joined ISOCARP Institute as project manager in January 2020 and will be responsible for

the upcoming project VARCITIES.

### SINDI HAXHIJA

Research and Design
Sindi became part of ISOCARP Institute
in March 2019. She is currently mainly
contributing to the EU Horizon 2020 project
+CityxChange, and further works on a other
projects and proposals.

### TJARK GALL

Project Manager

Tjark holds a MSc Urban Management & Development Studies (IHS, NL) and MSc Architecture (GER) and is project manager for +CityxChange. He worked on projects in China, Curaçao, Brazil, Germany, South Africa, Malawi, Uganda, and Norway; focusing on urban development, climate change effects & use/visualisation of urban data.

### PAST STAFF

### DAVID STRUIK

Office Manager (until December 2019)

### ISOCARP INSTITUTE THE WAY FORWARD

Annual Report.

In the Institute Academy pillar, our activities on local and global level. are focussing on conceptualisation of knowledge, operationalisation of capacitybuilding and training programmes in close cooperation with local and global partners, as well as professional impact as monitoring of training activities. Here, the Institute started early this year the implementation of Online training Programme, to be followed later by on-site trainings. Furthermore, we intend to develop Rapid training needs assessments, Training and Action Planning for senior managers, Leadership development (peer-to-peer learning), Organisational management assessment (OMA), and Training of trainers (TOT), besides conventional online seminars and workshops. Current activities and proposals are focussing on the implementation of the Sustainable Development Goals, sustainable urban development strategies, stakeholder involvement and participation - in cooperation with local and global partners.

In the Institute Practice pillar, our next activities are a further diversification of the existing tools and instruments of practice. We are currently looking for developing Thematic Hackathons as shortterm online activities combined with high-level curators involved, but also at participatory urban laboratories, webinars, or placemaking processes beyond planning advisory. Local authorities are expecting today local implementation and citizen involvement, integrated into coherent urban transformation programmes.

ISOCARP Institute is planning to further. In the Institute Research pillar, beyond the increase its activities in the next future, current +CityxChange and VARCITIES EU following the three main pillars of activities research projects, our research activities on - Institute Academy, Institute Practice and European level will continue to be the main Institute Research. Several activities started driver. ISOCARP Institute is an appreciated early 2020 and will be described in the next partner in EU project consortia. Here also, we are intending to diversify the portfolio and looking for global and applied research

Web www.isocarp-institute.org Email info@isocarp-institute.org



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